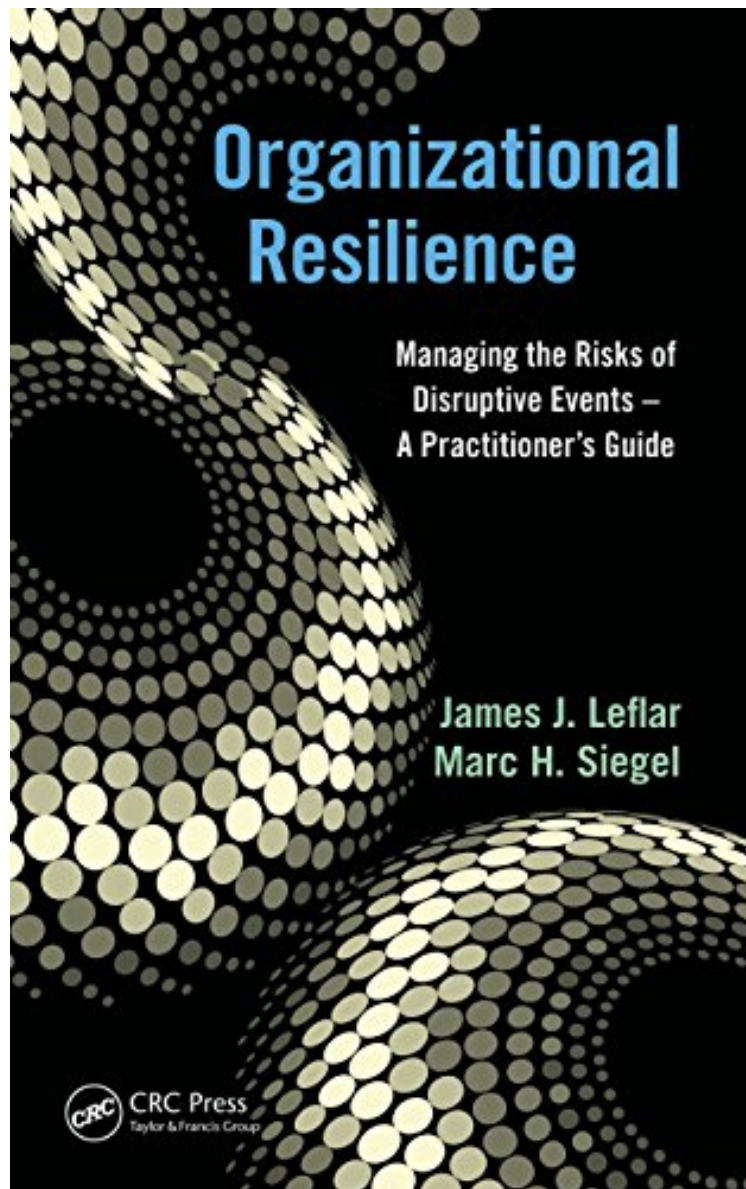


# Organizational Resilience: Managing the Risks of Disruptive Events - A Practitioners Guide

*James J. Leflar, Marc H. Siegel*

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**James J. Leflar, Marc H. Siegel : Organizational Resilience: Managing the Risks of Disruptive Events - A Practitioners Guide** before purchasing it in order to gage whether or not it would be worth my time, and all praised Organizational Resilience: Managing the Risks of Disruptive Events - A Practitioners Guide:

0 of 0 people found the following review helpful. If Organizational Resilience is important to you, you may find this book very helpful. By Astrodog101 As an ASIS member and Certified Protection Professional, I review many of the ASIS International standards soon after they are published. I was very impressed by the ANSI/ASIS SPC.1-2009 Organizational Resilience Standard when I read it in 2010. However, I found it a bit unwieldy in regard to transferring the logic and substance of the work into a practical application. Even after reviewing the "Maturity Model for Phased Implementation of the Organizational Resilience Management System (ANSI/ASIS SPC.4-2012)" standard that was published afterward, I was left with the difficult task of assimilating these concepts into tactics that would flow into a configurable management system. This book, "Organizational Resilience" fills in the blanks and links numerous concepts to many of the most important issues facing modern organizations. I would highly recommend this book to generalists and specialists tasked with minimizing the potential risk consequences that every dynamic organization faces.

0 of 0 people found the following review helpful. A book which will stay on the top. By Alessandro Lega, CPP in Italy This book represents a big step forward to better adopt and implement the several standards recently released in the field of Organizational Resilience. The authors, both well recognized to be champions in the Risk Management process, have been able to give Resilience the dignity of being at the top of Risk Management hierarchy. The book covers aspects which are valid for all organizations, despite the complexity and the size. Each CSO, each security practitioner and advisor should include this book in their readings. Executives who need to understand Risk Management to efficiently manage their organizations are strongly suggested to read it and to imbed the concepts in their decision making processes. I do strongly recommend the ASIS International Professional Certification Board to include this book in the set of publications recommended for CPP certification review programs.

0 of 0 people found the following review helpful. Organizational Resilience: Managing the risks of disruptive events. By Werner Preining As "Organizational Resilience" has become an increasingly used buzz-word within the security industry since 2010, this book is a welcomed and a long needed tool for the serious security practitioner. While there have been several articles within professional magazines and bulletin-boards during the last few years, "Organizational Resilience" is in my opinion, the first publication of its kind to professionally explain the topic. The book serves both beginners in this field and advanced practitioners. It aims at both the general security practitioners and the always increasing group of persons that need to understand, implement and enforce standards as well as guidelines produced by organizations like NIST, CEN and ISO. A compendium that should become a reference book for everyone involved with industries, institutions, suppliers, regardless of their size, legal advisors and insurance experts included.

Moving towards resiliency is more than just implanting policy and procedure; it is a process that takes organizations on a winding path requiring patience and tolerance. A good deal of learning will have to take place during the trip and that is why it is necessary to have patience and tolerate the learning process. Organizational Resilience: Managing the Risks of Disruptive Events - A Practitioners Guide provides essential management tools that ensure you will succeed in moving an organization towards becoming more resilient. The book explains organizational resilience and how to manage risk through the use of the ANSI/ASIS SPC.1-2009 Standard. It outlines a concise, clearly understandable approach to successfully addressing the various challenges and techniques necessary to plan, prepare, and implement organizational resilience management in any organization. The authors cut through the complexities and identify the key issues and methods for successful implementation. They focus on organizational resilience management as an integral component of an overall business and risk management strategy. They also explore how organizational resilience creates value for the organization and can be applied to both the private and public sectors. Building a resilient organization is a cross-disciplinary and cross-functional endeavor; therefore "practitioners" may come from a variety of disciplines, all of which contribute to helping the organization achieve its objectives. This book provides valuable and much-needed guidance that enables practitioners to achieve the desired goals of effective organizational resilience through cost-effective methods.

ANSI/ASIS SPC.1 is now the accepted standard for security managers. Until now, however, there was not a reliable tool to use to plan and implement it. Organizational Resilience by Leflar and Siegel is that tool. If anything, the book supplies almost too much information. Using it as a guide, any security manager can understand the standard for security preparedness and continuity in crisis planning, then put it back into effect. For someone new to the standard, there is a section on disruptive events and management techniques for organizational resilience and adaptability. There are templates that are helpful and take the manager through the steps needed to implement the requirements within the standard. Seasoned security managers who are already familiar with the ANSI/ASIS.SPC1 Standard can go straight to sections on preparing or reviewing existing continuity plans with step-by-step methods for getting started, implementing, reviewing, and renewing a plan. The books planning steps with charts are extremely helpful and easy to use. Additionally, the authors include a case study of a successful implementation of the standard, which is extremely valuable. Any security manager tasked with putting the standard into action should include this book in their library.

Terry V. Culver, CPP, CMAS (Certified Master Antiterrorism Specialist), security program specialist, Georgia Tech Research Institute  
About the Author James J. Leflar, Jr. (MA, CPP, CBCP, MBCI) is the security administrator at

Johns Hopkins Bloomberg School of Public Health with responsibility for crisis management, business continuity, and security administration. He was an active member of the technical committees and working groups of the ANSI/ASIS SPC. 1-2009 and ANSI/ASIS SPC. 4-2012 standards. He continues to be active in OR standards development and is an active member of the ISO, U.S. Technical Advisory Group (TAG) 223 for Societal Security, Working Group 4Preparedness and Continuity. Currently, Leflar is an active member of the ASIS International Crisis Management and Business Continuity Council as well as a member of the Advisory Board and Editorial Board for the Disaster Resource Guide. Marc Siegel, PhD, is the commissioner heading the ASIS International Global Standards Initiative developing international and national risk management, resilience, security, and supply chain standards as well as providing training on their implementation. He is a RABQSA (Registrar Accreditation Board [RAB] Quality Society of Australasia [QSA]) international certified business improvement lead auditor as well as a certified trainer and skills assessor. As an adjunct professor in the College of Business Administration and the Masters Program in Homeland Security at San Diego State University, Dr. Siegel pioneered the concept of applying a systems approach to security and resilience management for organizations and their supply chains. His work includes providing training and guidance on the implementation of risk, resilience, and security management systems as well as risk management in regions of conflict and weakened governance for the protection of assets and human rights. Dr. Siegel chaired the technical committee and working group for the ANSI/ASIS SPC.1: 2009.